Enclosure 1: Report on Completed DoD A-76 Competitions

NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
Depa	rtment of th	ne Army									
1	Army Functi	Kansas ions: Guard Service	Ft Riley	Direct Conversion	Detention Service	In-house	Contract	7/10/95	Geary County, KS	674	64
	Funct	ions: Guard Service	;								
2	Army	North Carolina	Bragg	Cost Comparison	Language Instructors Function	In-house	Contract	2/1/96	Richard Milburn High School	2,212	695
	Functi	ions: Other Training	g Functions								
3	Army	New Mexico	WSMR	Cost Comparison	Housing Mgmt	In-house	In-house	9/30/99	N/A	452	151
	Funct	ions: Care of Rema	ins of Deceased		Services, Housing Admin	istrative Services					
4	Army	Alabama ions: Missiles	Redstone	Cost Comparison	Missile Maint	In-house	In-house	2/28/99	N/A	3,110	1,058

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	n Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
5	Army	New Mexico	WSMR	Direct Conversion	Meteorology, EPG	In-house	Contract	3/23/98	Computer Sciences Corp	212	74
	Func	tions: RDT&E Sup	port								
6	Army	New Mexico	WSMR	Cost Comparison	Roads & Grounds	In-house	In-house	9/30/99	N/A	2,307	944
	Func	tions: Maintenance	and Repair of Gr	ounds and Surfaced	Areas						
7	Army Func	Kansas tions: Supply Opera	Ft Riley	Cost Comparison	DOL Storage & Warehouse	e In-house	Contract	6/1/99	AAA Engineering and Drafting, Inc	1,452	598
8	Army Func	New Mexico tions: Supply Opera	WSMR	Cost Comparison	Supply	In-house	In-house	9/30/99	N/A	1,868	787
9	Army Func	Kansas tions: Operation of	Ft Riley Bulk Liquid Stor	Direct Conversion rage	Ops Bulk Liquid Storage	In-house	Contract	10/1/95	Phoenix Management, Inc	238	101

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10	Army	New Mexico	WSMR	Cost Comparison	Transportation	In-house	In-house	9/30/99	N/A	367	167
	Func	tions: Transporta	tion Management Sen	rvices, Storage and	Warehousing						
11	Army	Alabama	Huntsville Aviation & Missile Command	n Direct Conversion	Mail Distribution	In-house	Contract	3/3/99	Huntsville Rehabilitation Foundation	93	45
	Func	tions: Centralized	d Administrative Sup	port Services							
12	Army	New Mexico	WSMR	Cost Comparison	Equip Maint	In-house	In-house	9/30/99	N/A	2,400	1,255
	Func	tions: Noncomba	t Vehicles, Special E	quipment, Motor V	ehicle Maintenance						
13	Army	North Carolina	Ft Bragg	Direct Conversion	Postal Ops	In-house	Contract	10/1/97	DAWOD - NISH	384	202
	Func	tions: Other Insta	Illation Services								
14	Army Func	Kansas tions: Food Servi	Ft Riley	Direct Conversion	Troop Issue & Subsistence	e In-house	Contract	8/1/98	Lear Siegler Services, Inc	221	122

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
15	Army	New Mexico	WSMR	Cost Comparison	Meterology	In-house	In-house	9/30/99	N/A	3,592	1,996
	Funct	ions: RDT&E St	upport								
16	Army Funct	Texas	Corpus Christi AD	Direct Conversion	Auto Tech Data	In-house	Contract	8/4/97	Financial Management Associates	267	153
	Tunet	ions. Bata Froce	ssing services								
17	Army	Alabama	Redstone	Direct Conversion	Mail Dist	In-house	Contract	7/1/98	Phoenix Service, Inc	73	42
	Funct	ions: RDT&E S	upport								
18	Army	New Mexico	WSMR	Cost Comparison	Storage	In-house	In-house	9/30/99	N/A	912	528
	Funct	ions: Storage and	d Warehousing								
19	Army Funct	Georgia ions: Laundry ar	Ft Gordon	Direct Conversion	Linen Service	In-house	Contract	5/1/96	ACE Maintenance & Services, Inc	160	94

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	n Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
20	Army	Kansas	Ft Riley	Direct Conversion	Mail & Messenger	In-house	Contract	7/1/97	Riojas Interprises	247	148
	Func	tions: Centralized	Administrative Sup	pport Services							
21	Army Func	Alabama tions: RDT&E Sup	Redstone	Direct Conversion	Custodial Services	In-house	Contract	8/30/99	Fairfax Opportunities, Inc	48	30
22	Army Func	Hawaii tions: Drug Rehabi	Tripler AMC	Cost Comparison	Forensic Drug Testing	Contract	In-house	4/28/99	N/A	1,925	1,273
23	Army Func	Kentucky tions: Motor Vehic	Blue Grass	Direct Conversion	Motor Vehicle Maintenance	e In-house	Contract	8/3/98	Coastal Material Handling	528	351
24	Army Func	New Mexico tions: Pest Manage	WSMR	Cost Comparison	Pest Ctrl	In-house	In-house	9/30/99	N/A	344	229

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
25	Army	New Mexico	WSMR	Cost Comparison	Education Ctr	In-house	In-house	9/30/99	N/A	754	503
	Funct	cions: Off-Duty (V	oluntary) and On-	Duty Education Progra	ams, Recreational Librar	y Services					
26	Army	Kansas  ions: Supply Oper	Ft Riley	Direct Conversion	Self Help	In-house	Contract	3/1/96	Data Monitor Systems, Inc	433	290
27	Army Funct	New Mexico ions: Supply Oper	WSMR	Cost Comparison	Equip Managmt	In-house	In-house	9/30/99	N/A	1,060	742
28	Army Funct	Kentucky	Ft Campbell and Repair of Far	Cost Comparison mily Housing Building	Fam Housing Maint	In-house	Contract	5/1/99	J & J Maintenance	1,546	1,090
29	Army Func	Michigan ions: Supply Oper	Warren MI - TACOM rations	Cost Comparison	Property Book	In-house	In-house	8/25/99	N/A	442	316

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	n Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
30	Army	New Mexico	WSMR	Cost Comparison	Timing	In-house	In-house	9/30/99	N/A	681	496
	Func	tions: RDT&E Sup	port								
31	Army Func	Virginia tions: Other Installa	Ft Eustis	Direct Conversion	DOL Org Maint.	In-house	Contract	8/1/99	Northrop Grumman	368	273
32	Army Func	New Jersey tions: Pest Manage	Ft Dix ment	Direct Conversion	Pest Control	In-house	Contract	1/1/98	Angel Systems Inc	275	206
33	Army Func	Alabama tions: Centralized A	Redstone Administrative Su	Direct Conversion pport Services	Admin Service Spt- Academic Records	Contract	In-house	3/26/99	N/A	149	112
34	Army Func	California tions: Training Dev	Ft Irwin velopment and Su	Direct Conversion pport	Training Development	In-house	Contract	10/1/98	Johnson Control International	175	133

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
35	Army Functi	North Carolina ons: Flight Training	Ft Bragg	Cost Comparison	Flight Training	In-house	In-house	8/1/98	N/A	857	655
36	Army Functi	Alabama ons: Centralized Ac	Redstone Iministrative Sup	Direct Conversion oport Services	SAMD Mail	In-house	Contract	1/31/99	Huntsville Rehabilitation, Inc	34	26
37	Army Functi	Maryland ons: Management,	Aberdeen Management Su	Direct Conversion pport, Other Installat	Mail Delivery ion Services	In-house	Contract	3/1/98	Precis Corps	309	241
38		Jew Jersey, Alaska, Maryland, Texas, Kansas, New Mexico, Georgia, Kentucky, Virginia, Hawaii	See Field 23	Cost Comparison	Army Career & Alumni Program	In-house	Contract	1/10/98	Resource Consultants, Inc	3,535	2,771

Functions: Other Social Services

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NO.	S	tate or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
39	Army	New Mexico	WSMR	Cost Comparison	Electrical Services	In-house	In-house	9/30/99	N/A	739	581
	Functio	ns: Electrical Plan	nts and Systems	Operation and Maint	enance						
40	Army Functio	North Carolina ns: Pest Managen	Ft Bragg	Direct Conversion	Entomology	In-house	Contract	3/1/98	Ecolab, Inc/Arrow Pest	528	417
41	Army	California ns: Community S	Ft Irwin ervices	Direct Conversion	Community Services	In-house	Contract	10/1/98	Johnson Controls International	610	485
42	Army	Virginia ns: Other Installa	Alexandria	Direct Conversion	Military Awards Program	In-house	Contract	8/17/99	Resource Consultants, Inc	54	43
43	Army Functio	New Mexico ns: RDT&E Supp	WSMR	Cost Comparison	Optics	In-house	In-house	9/30/99	N/A	3,143	2,571

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
44	Army	Oklahoma	Ft Sill	Cost Comparison	Administrative Telephone Services	Contract	In-house	4/1/96	N/A	668	553
	Func	ctions: Information a	and Telecommuni	cations Program Ma	nagement						
45	Army	Kansas	Ft Riley	Cost Comparison	Child Development Center	In-house	In-house	6/1/99	N/A	2,491	2,076
	runc	ctions. Morale, wen	rare, and Recreati	on services							
46	Army	Arizona	Yuma	Direct Conversion	BASOPS - LOG	In-house	Contract	3/16/98	Ori Services Corp	224	194
	Func	ctions: Supply Opera	ations								
47	Army	South Carolina	Ft Jackson	Direct Conversion	Nutrition Care	In-house	In-house	3/25/98	N/A	1,024	902
	Func	ctions: Nutritional C	Care								
48	Army Func	South Carolina ctions: Pest Manager	Ft Jackson	Direct Conversion	Pest Control	In-house	Contract	7/1/99	Gregory Pest Control	215	191

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
49	Army	New Mexico	WSMR	Cost Comparison	Facilities Svcs	In-house	In-house	9/30/99	N/A	2,499	2,227
	Func	tions: Sheet Metal Housing	Products, Mainter	nance and Repair of Fa	amily Housing Buildings	and Structures, M	laintenance and R	epair of Building	s and Structures Othe	r Than Fan	nily
50	Army	Virginia	Ft Eustis	Cost Comparison	Child Care	In-house	In-house	12/18/98	N/A	1,546	1,437
	Func	tions: Morale, Wel	fare, and Recreati	on Services							
51	Army	Alabama	Ft Rucker	Direct Conversion	Education Center	In-house	Contract	6/10/98	Central Texas College	223	218
	Func	tions: Off-Duty (Vo	oluntary) and On-	Duty Education Progr	rams						
52	Army	North Carolina	Ft Bragg	Direct Conversion	Kitchen Equip Repair	In-house	Contract	12/15/97	McLaurin	736	724
	Func	tions: Dining Facili	ity Equipment								
53	Army	California tions: Transportatio	Ft Irwin on Management S	Direct Conversion	Pers Property Opns	In-house	Contract	4/15/99	ITT Federal Services Corp	128	128

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
54	Army	Alabama	Redstone	Cost Comparison	Child Development Services	s In-house	In-house	6/1/99	N/A	4,996	4,996
	Functi	ions: Family Serv	ices								
55	Army	California	Ft Irwin	Direct Conversion	Pers Property Inspectors	In-house	Contract	4/1/99	ITT Federal Services Corp	342	342
	Functi	ions: Transportati	on Management Se	rvices							
56	Army	Hawaii	USAG Hawaii	Direct Conversion	Family Housing Self Help	In-house	Contract	4/1/97	Dellew Corp	470	496
	Functi	ions: Supply Oper	rations								
57	Army	Texas	Ft Sam Houston	Direct Conversion	ACAP	In-house	Contract	12/2/96	Resource Consultants, Inc	193	209
	Functi	ions: Other Traini	ng Functions								
58	Army Functi	New Mexico	WSMR	Cost Comparison	Equip Ops	In-house	In-house	9/30/99	N/A	261	292

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59	Army	New Mexico	WSMR	Cost Comparison	Storage & Receiving	In-house	In-house	9/30/99	N/A	595	687
	Func	etions: Supply Oper	rations, Storage and	Warehousing, Ope	eration of Bulk Liquid Stora	ge					
60	Army	California	Ft Irwin	Direct Conversion	Maintain Other Equipment	In-house	Contract	7/1/98	Lockheed	48	58
	Func	etions: Maintenance	e of Other Equipme	nt							
61	Army Func	New Jersey	Ft Monmouth	Direct Conversion	Ambulance Service	Contract	In-house	10/1/98	N/A	125	241
62	Army	Louisiana	Ft Polk ling Services	Direct Conversion	Aircraft Fueling	In-house	Contract	5/1/97	Deleon Tech Services	135	270
63		District of Columbia	Walter Reed Army Medical Center l Dry Cleaning		Linen Distribution Service	In-house	Contract	1/1/97	Penn Enterprises, INC	102	389

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NO.	State or Cou	ntry Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
64	Army Texas Functions: Medi	Ft Hood	Direct Conversion	Medical Transcription	In-house	Contract	12/7/96	Data Monitor Systems, Inc	51	218
65	Army Texas Functions: Guar	Ft Hood d Service	Direct Conversion	Alarm Monitoring	In-house	Contract	10/1/95	IPS, Inc.	19	120
Depa 66	rtment of the Navy  Navy  Californi  Functions:  Telec	a NAVCOMSTA STOCKTON communication Centers	Cost Comparison	TELECOMMUNICATION CENTER NAVSTA STOCKTON	I In-house	Contract	9/1/97	Boeing North American Services, Inc.	2,927	1,173
67	Navy Marylan Functions: Aircr	d PAX RIVER	Cost Comparison	AIRCRAFT MAINT PAX RIVER	In-house	In-house	2/8/99	N/A	3,175	1,565

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68	Navy	California	SAN DIEGO FAMILY SERVICE CENTERS	Cost Comparison	SAN DIEGO - FSC	In-house	Contract	4/1/98	Zeiders	5,907	3,019
	Functi	ions: Family Ser	vices								
69	Navy Functi	California ions: RDT&E Su	PT MUGU	Cost Comparison	RANGE OPERATIONS	In-house	In-house	11/21/99	N/A	6,644	3,573
70	Navy Functi	Florida	DEFENSE FUEL SUPPORT POINT of Bulk Liquid Stora	SComparison	DEFENSE FUEL SUPPORT JAX	In-house	In-house	9/15/99	N/A	2,406	1,315
71	Navy Functi	Virginia	NSWC DAHLGREN icle Operation	Cost Comparison	DAHLGREN MOTOR VEHICLE OPS	In-house	In-house	1/1/99	N/A	2,035	1,127

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72	Navy Func	Maine tions: Operation	NAS BRUNSWIC	Conversion	NAS BRUNSWICK BULK LIQUID STORAGE	In-house	Contract	10/1/98	Maytag Aircraft Company	207	116
73	Navy Func	Guam tions: Operation	DEFENSE FUEL SUPPORT POIN' GUAM of Bulk Liquid Stora	Γ Comparison	DEF FUEL SUP - GUAM	In-house	In-house	7/6/98	N/A	1,566	951
74	Navy Func	Maryland tions: Housing A	NS ANNAPOLIS HOUSING SERVICES Administrative Servic	Conversion	NS ANNAPOLIS HOUSING SERVICES	In-house	ISSA	10/1/98	ISSOP	214	135
75	Navy Func	California tions: Centralize	NADEP NORTH ISLAND d Administrative Sup	Conversion	TELECOM SUPPORT	In-house	Contract	11/1/98	Syncrotec, Inc.	174	110

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76	Navy Fund	Maryland ctions: Supply Ope	NSWC INDIAN HEAD rations	Cost Comparison	INDIAN HEAD BASE SUPPLY OPS	In-house	In-house	5/10/99	N/A	1,562	997
77	Navy Fund	California, Nevada ctions: Family Serv	NAVSTA SAN DIEGO ices	Cost Comparison	SAN DIEGO CHILD CARI	E In-house	In-house	1/4/99	N/A	13,053	8,555
78	Navy Fund	California ctions: Centralized	NAWCWD Administrative Sup	Cost Comparison port Services	ADMIN SERVICES	In-house	In-house	7/1/99	N/A	307	204
79	Navy Fund	Maryland ctions: RDT&E Su	PAX RIVER	Cost Comparison	RANGE OPS RANGE OPS	In-house	In-house	3/10/00	N/A	6,870	4,569
80	Navy Fund	Virginia, California	FISC NORFOLK FISC SAN DIEGO Warehousing		ATAC - FISC NORFOLK/SAN DIEGO	In-house	In-house	10/1/99	N/A	18,655	12,565

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81	Navy	New Jersey	LAKEHURST	Cost Comparison	SUPPLY SERVICES LAKEHURST	In-house	In-house	3/10/99	N/A	1,586	1,076
	Fun	ctions: Storage and	Warehousing								
82	Navy Fun	California	CHINA LAKE	Cost Comparison	ELECTRONIC RANGE OPS CHINA LAKE	In-house	In-house	11/19/99	N/A	13,654	10,629
83	Navy	Tennessee	NAVMAC	Direct Conversion	NAVMAC PROG MGMT	In-house	Contract	10/1/98	CACI, Inc.	232	185
	Fun	ctions: Information	and Telecommunic	ations Program Mar	nagement						
84	Navy	Pennsylvania, Virginia, Hawaii, Washington, California, South Carolina, Florida, Indiana, Maryland, New Hampshire, Illinois, Mississippi, Conneticut, Maine	NAVY WIDE	Cost Comparison	VEHICLE MAINTENANCE	In-house	ISSA	11/17/98	GSA ISSA	48,974	39,800
	Fun	ctions: Motor Vehic	le Maintenance								

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85	Navy	Maryland	PAX RIVER	Cost Comparison	SUPPLY SERVICES PAX RIVER	In-house	In-house	9/20/99	N/A	3,262	2,842
	Func	tions: Supply Opera	ations								
86	Navy	California	PT MUGU	Cost Comparison	AIRCRAFT MAINTENANCE PT MUGU	In-house	In-house	11/19/99	N/A	2,847	2,508
	Func	tions: Aircraft Mair	ntenance								
87	Navy	Maryland	NSWC CARDEROCK	Cost Comparison	CARDEROCK BASE SUPPLY OPS	In-house	In-house	5/5/98	N/A	993	896
	Func	tions: Supply Opera	ations								
88	Navy	New Jersey	LAKEHURST	Cost Comparison	FACILITIES MAINTENANCE	In-house	In-house	2/28/00	N/A	5,678	5,245
	Func	tions: Maintenance	and Repair of Bui	ldings and Structur	res Other Than Family Hous	ing					
89	Navy Func		NADEP NORTH ISLAND Administrative Sup	Conversion	ADP SUPPORT	In-house	In-house	6/15/99	N/A	278	258

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90	Navy Rho	ode Island	NUWC DIVISION NEWPORT	Cost Comparison	NEWPORT AV SERVICES	S In-house	In-house	10/25/98	N/A	1,536	1,426
	Functions:	Centralized V	Visual Information								
91	Navy Ca	alifornia	PT MUGU	Cost Comparison	PROPULSION, WARHEAD & ENVIRONMENTAL	In-house	In-house	11/19/99	N/A	3,436	3,198
	Functions:	RDT&E Sup	port								
92	Navy M	aryland	NS ANNAPOLIS SUPPLY	Direct Conversion	NS ANNAPOLIS SUPPLY	In-house	ISSA	5/1/99	ISSOP	142	136
	Functions:	Supply Opera	ations								
93		nd, California	PAX RIVER	Cost Comparison	TEST ARTICLE PREP PAX RIVER	In-house	In-house	9/10/99	N/A	12,273	12,047

Functions: Other Non-Manufacturing Operations, RDT&E Support

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94	Navy Fun	California, Virginia	T-AFT 0166 - 017	2 Cost Comparison	SHIP OPS - T-AFT 7 FLEET TUGS	In-house	In-house	7/7/99	N/A	9,856	9,756
95	Navy Fun	California ctions: Centralized	NADEP NORTH ISLAND Visual Information	Direct Conversion	VIDEO SERVICES	In-house	In-house	6/15/99	N/A	133	133
96	Navy Fun	Georgia	SUBASE KINGS BAY of Bulk Liquid Stora	Comparison	KINGS BAY BULK LIQUID STORAGE	In-house	In-house	5/29/99	N/A	272	272
97	Navy	Rhode Island	NAVWARCOL NEWPORT	Direct Conversion	NAVWARCOL NEWPORT SUPPLY	In-house	In-house	1/1/99	N/A	170	170

Functions: Supply Operations

Department of the Air Force

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
98	Air Force	Delaware	DOVER	Direct Conversion	PROTECTIVE COATING	In-house	Contract	1/5/98	MGC Restoration Services, Inc	357	8
	Func	tions: Maintenanc	e and Repair of Buil	dings and Structure	es Other Than Family Housi	ng					
99	Air Force Func	California tions: Other Non-l	VANDENBERG AFB Manufacturing Oper	Conversion	CIVIL ENGINEERING	In-house	Contract	7/1/98	Phoenix Mgmt. Inc.	486	20
			8-11								
100	Air Force	Nevada	NELLIS	Direct Conversion	GENERAL LIBRARY	In-house	Contract	9/1/99	Alpha Services	491	37
	Func	tions: Recreationa	l Library Services								
101	Air Force	California	VANDENBERG AFB	Cost Comparison	BASE OPERATING SUPPORT	In-house	Contract	6/1/98	Dynamic Concepts	8,915	733
	Func	tions: Morale, We	lfare, and Recreation	n Services, Central	ized Administrative Telepho	one Services, Cer	ntralized Adminis	trative Support Se	ervices		
102	Air Force Func	Montana	MALMSTROM	Cost Comparison	BASE SUPPLY	Contract	Contract	6/1/98	Phoenix Mgmt. Inc.	5,933	560

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
103	Air Force	Nebraska	OFFUTT	Cost Comparison	DATA AUTOMATION	In-house	Contract	6/1/99	TRW, Inc	55,881	6,979
	Func	tions: Data Proces	ssing Services, Main	tenance of ADP Equ	uipment, Systems Design,	Development and	l Programming Se	ervices			
104	Air Force	California	VANDENBERG AFB	Cost Comparison	STRUCTURAL MAINTENANCE	In-house	Contract	7/1/98	Ostrom Painting & Sandblasting, Inc	2,076	394
	Func	tions: Maintenanc	e and Repair of Buil	dings and Structure	s Other Than Family Hous	ing					
105	Air Force Func	Virginia tions: Other Healt	LANGLEY h Services	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	9/1/98	Standard Technology	491	95
	Tune	tions. Other freat	ii getvices								
106	Air Force	Wyoming	F E WARREN	Cost Comparison	BASE SUPPLY	In-house	Contract	7/1/98	Transtecs Corporation	5,816	1,168
	Func	tions: Supply Ope	erations								
107	Air Force Func	California	VANDENBERG AFB Manufacturing Oper	Cost Comparison	CIVIL ENGINEERING	In-house	Contract	7/1/98	Management Solutions of America	253	53

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
108	Air Force	Massachusettes	HANSCOM AFB	Cost Comparison	DATA PROCESSING	In-house	Contract	3/1/99	Gemini Indusrty	1,184	285
	Funct	tions: Centralized	Administrative Sup	port Services							
109	Air Force	New Jersey	MCGUIRE	Cost Comparison	MIL FAM HSG MAINT	In-house	Contract	1/1/98	Madison Services, Inc	5,809	1,568
	Funct	tions: Maintenanc	e and Repair of Fan	nily Housing Buildin	ngs and Structures						
110	Air Force	Mississippi	KEESLER	Cost Comparison	TECH TRNG CTR EQ MAINT	In-house	Contract	9/24/97	ITT Federal Services Corp.	12,236	3,604
	Funct	tions: Electronic a	and Communication	Equipment Mainter	nance, Aircraft Maintenanc	e					
111	Air Force	Florida	PATRICK	Direct Conversion	CE MATERIAL ACQUISITION	In-house	Contract	6/1/98	Space Mark, Inc.	296	91
	Funct	tions: Centralized	Administrative Sup	port Services							
112	Air Force	Guam	ANDERSEN	Direct Conversion	TRANSIENT AIRCRAFT MAINT	In-house	Contract	7/1/96	SELRICO	1,044	335
	Force Funct	tions: Other Non-	Manufacturing Oper		MAINT						

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	n Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
113	Air Force	Colorado	PETERSON	Direct Conversion	PACKING & CRATING	In-house	Contract	4/1/99	TAC Services, Inc.	483	164
114	Air Force	tions: Other Installa Florida tions: RDT&E Sup	EGLIN	Cost Comparison	RANGE MOBILE TARGET SPT	In-house	Contract	4/8/96	Marconi Services	2,447	858
115	Air Force Func	Guam tions: Food Service	ANDERSEN	Cost Comparison	MESS ATTENDANTS	In-house	Contract	7/1/95	SELRICO	1,509	554
116	Air Force Func	North Carolina tions: Centralized A	SEYMOUR JOHNSON Administrative Tel	Direct Conversion ephone Services	ADMIN SWITCHBOARD	In-house	Contract	7/15/97	SWR, Inc.	310	114
117	Air Force Func	North Dakota tions: Other Health	MINOT Services	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	7/1/97	Standard Technology	75	28

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
118	Air Force Functi	Idaho ons: Heating Plat	MT HOME	Direct Conversion eration and Maintena	HEATING SYSTEMS	In-house	Contract	4/1/97	Northern Management	849	322
119	Air Force Functi	Korea	KUNSAN OSAN es	Direct Conversion	MESS ATTENDANTS	In-house	Contract	9/16/96	SELRICO	2,653	1,014
120	Air Force Functi	Illinois	SCOTT	Direct Conversion	GENERAL LIBRARY	In-house	Contract	6/1/98	SANAD Support Tech, Inc	397	156
121	Air Force	United Kingdom	LAKENHEATH MILDENHALL UXBRIDGE	Direct Conversion	COMM O&M	In-house	Contract	10/1/96	ITT FEDERAL SERVICES INTERNATIONAL CORP	3,004	1,200

Functions: Other Communications and Electronics Systems

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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	State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
Air Force	Ohio	WRIGHT PATTERSON	Cost Comparison	BASE OPERATING SUPPORT	In-house	Contract	9/1/98	THETA TECHNO LOGIES	24,419	9,961
Func	tions: Supply Oper	ations, Aircraft Ma	intenance, Transpo	rtation Management Service	S					
Air Force	Ohio	WRIGHT PATTERSON	Direct Conversion	MAIL SERVICES	In-house	Contract	10/1/97	Raytheon and Ad Tech (2 contractors)	405	166
Func	tions: Centralized	Administrative Sup	port Services							
Air Force	Alabama	MAXWELL	Cost Comparison	FUELS MANAGEMENT	In-house	In-house	9/15/96	N/A	1,164	479
Func	tions: Aircraft Fue	ling Services								
Air Force	California	LOS ANGELES	Cost Comparison	EDUCATION SERVICES	In-house	In-house	6/1/98	N/A	1,996	851
Func	tions: Off-Duty (V	oluntary) and On-D	Outy Education Prog	grams						
Air Force	Alaska	EIELSON	Cost Comparison	ADMIN TELEPHONE PB	α In-house	Contract	10/1/98	SELRICO	445	191
	Force Func  Air Force Func  Air Force Func  Air Force Func	Air Ohio Force Functions: Supply Oper  Air Ohio Force Functions: Centralized Air Alabama Force Functions: Aircraft Fuel  Air California Force Functions: Off-Duty (V	Air Ohio WRIGHT Force PATTERSON  Functions: Supply Operations, Aircraft Material  Air Ohio WRIGHT Force PATTERSON  Functions: Centralized Administrative Supply  Air Alabama MAXWELL Force Functions: Aircraft Fueling Services  Air California LOS ANGELES Force Functions: Off-Duty (Voluntary) and On-Date of the control of t	Air Ohio WRIGHT Cost Force PATTERSON Comparison  Functions: Supply Operations, Aircraft Maintenance, Transpo  Air Ohio WRIGHT Direct Force PATTERSON Conversion  Functions: Centralized Administrative Support Services  Air Alabama MAXWELL Cost Force Comparison  Functions: Aircraft Fueling Services  Air California LOS ANGELES Cost Force Comparison  Functions: Off-Duty (Voluntary) and On-Duty Education Programs of the Cost  Functions: Off-Duty (Voluntary) and On-Duty Education Programs of the Cost  Air Alaska EIELSON Cost	Air Ohio WRIGHT Cost BASE OPERATING Force PATTERSON Comparison SUPPORT  Functions: Supply Operations, Aircraft Maintenance, Transportation Management Service  Air Ohio WRIGHT Direct MAIL SERVICES Force PATTERSON Conversion  Functions: Centralized Administrative Support Services  Air Alabama MAXWELL Cost FUELS MANAGEMENT Force Comparison  Functions: Aircraft Fueling Services  Air California LOS ANGELES Cost Comparison  Functions: Off-Duty (Voluntary) and On-Duty Education Programs  Air Alaska EIELSON Cost ADMIN TELEPHONE PB2	Air Alabama MAXWELL Cost Comparison Functions: Aircraft Fueling Services  Air California LOS ANGELES Comparison Functions: Off-Duty (Voluntary) and On-Duty Education Programs  Air Alaska EIELSON Cost ADMIN TELEPHONE PBX In-house  Air Alaska EIELSON Cost ASUPPORT  Tunctions: Activity Title Performance  RACTIVITY Activity Title Performance  BASE OPERATING In-house  Support Tensor Support In-house  Functions: Supply Operations, Aircraft Maintenance, Transportation Management Services  In-house  Functions: FUELS MANAGEMENT In-house  Force Comparison  Functions: Off-Duty (Voluntary) and On-Duty Education Programs  In-house  Functions: Off-Duty (Voluntary) and On-Duty Education Programs	Air Alabama MAXWELL Cost Functions: Aircraft Fueling Services  Air California LOS ANGELES Cost Comparison  Air California LOS ANGELES Cost Comparison  Functions: Off-Duty (Voluntary) and On-Duty Education Programs  Air Alaska EIELSON Cost ADMIN TELEPHONE PBX In-house Contract  Type of Initiative Activity Title Performance Perfor	Air Ohio WRIGHT Direct MAIL SERVICES In-house Contract 10/1/97  Force PATTERSON Conversion Functions: Centralized Administrative Support Services  Air Alabama MAXWELL Cost Comparison Functions: Aircraft Fueling Services  Air California LOS ANGELES Cost Comparison Functions: Off-Duty (Voluntary) and On-Duty Education Programs  Air Alaska EIELSON Cost ADMIN TELEPHONE PBX In-house Contract 10/1/98	Air Ohio WRIGHT Cost Supply Operations, Aircraft Maintenance, Transportation Management Services  Air Ohio WRIGHT Direct MAIL SERVICES In-house Contract 10/1/97 Raytheon and Ad Tech (2 contractors)  Functions: Centralized Administrative Support Services  Air Alabama MAXWELL Cost Comparison Functions: Aircraft Fueling Services  Air California LOS ANGELES Cost Comparison Functions: Off-Duty (Voluntary) and On-Duty Education Programs  Air Alaska EIELSON Cost ADMIN TELEPHONE PBX In-house Contract 10/1/98 SELRICO	State or Country Installation Type of Initiative Activity Title Precompetition Performance Performance Start Date Vigaplicable)  Activity Title Preformance Performance Performance Start Date Vigaplicable)  Activity Title Preformance Performance Performance Start Date Vigaplicable)  Activity Title Preformance Performance Performance Start Date Vigaplicable)  In-house Contract 10/1/97 Raytheon and Ad Tech (2 contractors)  Activity Title Proformance Performance Performance Vigaplicable)  Activity Title Proformance Performance Vigaplicable)  In-house Contract 10/1/97 Raytheon and Ad Tech (2 contractors)  Activity Title Proformance Vigaplicable)  Activity Title Proformance Performance Vigaplicable)  Activity Title Proformance Vigaplicable)  In-house Contract 10/1/97 Raytheon and Ad Tech (2 contractors)  Activity Title Proformance Vigaplicable)  Activity Title Proformance Vigaplicable)  Activity Title Proformance Vigaplicable Vigaplicable)  Activity Title Proformance Vigaplicable)  In-house Contract Vigaplicable Vigaplicab

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
127	Air Force	Ohio	WRIGHT PATTERSON	Cost Comparison	ACADEMIC&PLATFORM INSTRS	In-house	In-house	8/16/99	N/A	10,097	4,387
	Funct	tions: Off-Duty (V	oluntary) and On-D	Outy Education Pro	ograms, Specialized Skill Tra	ining, Recreation	nal Library Service	es			
128	Air Force Funct	Massachusettes tions: Data Process	HANSCOM AFB	Direct Conversion	COMMUNICATION FUNCTIONS	In-house	Contract	7/1/99	Litton-PRC	4,218	1,840
129	Air Force Funct	Louisiana tions: Recreational	BARKSDALE Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	6/1/99	Hawkeye Management, Inc.	264	115
130	Air Force Funct	Oklahoma tions: Centralized	TINKER Visual Information,	Cost Comparison Other Communica	COMMUNICATION FUNCTIONS ations and Electronics System	In-house	Contract nd Communication	4/1/98 n Equipment Mai	U-Tech ntenance	3,816	1,665
131	Air Force Funct	Colorado tions: Aircraft Mai	PETERSON ntenance	Direct Conversion	PMEL	In-house	Contract	4/1/98	Akima Corporation	979	432

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
132	Air Force	New Mexico	KIRTLAND	Cost Comparison	PMEL	In-house	In-house	2/11/98	N/A	2,503	1,134
	Func	tions: Aircraft Maint	enance								
133	Air Force Func	Idaho tions: Recreational L	MT HOME	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/97	Phoenix Management	319	150
134	Air Force Func	Georgia tions: Centralized Ac	MOODY	Direct Conversion oport Services	ВІТС	In-house	Contract	6/1/98	Four Winds Services, Inc.	282	133
135	Air Force Func	Japan tions: Other Non-Ma	MISAWA	Direct Conversion rations	RANGE OPERATIONS	In-house	Contract	3/4/98	SELRICO	1,627	780
136	Air Force Func	New Mexico tions: Supply Operat	KIRTLAND	Cost Comparison	BASE SUPPLY	In-house	Contract	8/1/98	Trend Western	7,267	3,500

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
137	Air Force	California	EDWARDS	Cost Comparison	BASE SUPPLY	In-house	Contract	7/1/98	Armstrong Data Services	13,626	6,576
	Func	etions: Supply Oper	ations, Operation o	f Bulk Liquid Stora	ge, Aircraft Fueling Service	es					
138	Air Force Func	Wyoming etions: Furniture Re	F E WARREN	Direct Conversion	HOUSING MANAGEMENT	In-house	Contract	4/1/99	The B Harvey Company, Inc	452	220
139	Air Force Func	Texas	LAUGHLIN  Operations (Multi-f	Cost Comparison function)	BASE OPERATING SUPPORT	In-house	Contract	5/28/97	EAST, Inc.	12,676	6,236
140	Air Force Func	North Dakota	GRAND FORKS	Conversion	ADMIN SWITCHBOARD	In-house	Contract	12/1/97	DESA	550	271
141	Air Force	New York	NIAGARA FALLS IAP	Comparison	BASE OPERATING SUPPORT	Contract	Contract	4/1/99	Griffin Services, Inc.	4,179	2,077

Functions: Electronic and Communication Equipment Maintenance, Data Processing Services, Other Non-Manufacturing Operations

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
142	Air Force	Colorado	SCHRIEVER	Direct Conversion	COMM O&M	In-house	Contract	6/3/98	ITT Federal Services	7,870	3,943
	Funct	tions: Other Comn	nunications and Ele	ctronics Systems							
143	Air Force	Guam	ANDERSEN	Cost Comparison	REFUSE COLLECTION	In-house	Contract	7/1/96	SELRICO	782	394
	Funct	tions: Refuse Colle	ection and Disposal	Services							
144	Air Force	California	LOS ANGELES	Cost Comparison	COMM O&M FUNCTIONS	In-house	In-house	9/28/99	N/A	7,000	3,537
	Funct	tions: Other Comn	nunications and Ele	ctronics Systems, C	entralized Visual Informati	on, Centralized A	Administrative Su	pport Services			
145	Air Force	Texas	DYESS	Direct Conversion	GENERAL LIBRARY	In-house	Contract	7/1/97	Data Monitoring	504	257
	Funct	tions: Recreational	Library Services								
146	Air Force	Massachusettes	HANSCOM AFB	Cost Comparison	LABORATORY SPT SERVICES	In-house	In-house	1/5/98	N/A	1,261	648
	Funct	tions: Centralized	Visual Information,	-	221.1022						

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
147	Air Force	South Carolina	SHAW	Direct Conversion	CIVIL ENGINEERING	In-house	Contract	4/1/97	Petrus Environmental Services, Inc.	774	398
	Funct	cions: Sewage and	Waste Plants Opera	ntion and Maintenar	ace						
148	Air Force	California	TRAVIS	Cost Comparison	MIL FAM HSG MAINT	In-house	Contract	8/19/98	OMSERV Corporation	7,124	3,681
	Funct	cions: Maintenance	e and Repair of Fan	nily Housing Buildin	ngs and Structures						
149	Air Force	Massachusettes	HANSCOM AFB	Cost Comparison	AUDIOVISUAL	In-house	In-house	5/1/98	N/A	1,240	647
	Funct	cions: Centralized	Visual Information								
150	Air Force	Texas	DYESS	Direct Conversion	HOSPITAL HEATING PLANT	In-house	Contract	4/1/97	HWA	396	207
	Funct	cions: Maintenance	e and Repair of Buil	ldings and Structure	s Other Than Family Hous	ing					
151	Air Force	District of Columbia		Direct Conversion	DATA PROCESSING	In-house	Contract	10/1/99	Caliber Systems	350	186

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
152	Air Force	Alaska	EIELSON	Direct Conversion	TRANSIENT AIRCRAFT MAINT	In-house	Contract	9/1/98	SELRICO	680	362
	Func	tions: Other Non-M	anufacturing Ope	rations							
153	Air Force Func	California tions: Guard Service	ONIZUKA	Cost Comparison	SECURITY POLICE	Contract	In-house	12/31/94	N/A	6,271	3,355
154	Air Force Func	Missouri tions: Recreational I	WHITEMAN Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/97	Hawkeye Management	393	212
155	Air Force Func	Maryland tions: Medical Reco	ANDREWS	Cost Comparison	ADMINISTRATIVE SUPPORT	In-house	Contract	6/1/97	Aqua Sis Services, Inc	339	183
156	Air Force Func	Utah tions: Maintenance	HILL AFB and Repair of Gro	Cost Comparison ounds and Surfaced	GROUNDS MAINTENANCE Areas	In-house	Contract	3/1/98	Aerospace Sup Tech	2,065	1,117

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NO.	State	or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
157	Air Force Functions:	Texas  Aircraft Mainte	LAUGHLIN	Cost Comparison	AIRCRAFT MAINTENANCE	In-house	Contract	11/16/98	Lear Siegler Services, Inc.	13,986	7,663
158	Air Force Functions:	Georgia Maintenance ar	MOODY  nd Repair of Fan	Cost Comparison nily Housing Buildin	MIL FAM HSG MAINT	In-house	Contract	5/1/95	F.A.S. Development Co., Inc.	969	533
159	Air Ne Force Functions:	ew Mexico Maintenance ar	CANNON and Repair of Fan	Cost Comparison nily Housing Buildin	MIL FAM HSG MAINT	In-house	Contract	11/1/98	SelRico Services, Inc.	2,835	1,575
160	Air Sou Force Functions:	nth Carolina Other Health S	SHAW	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	11/3/97	Standard Technology	102	57

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NO.	State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
161	Air Wyoming, Montana, Force N. Dakota, California	F E WARREN MALMSTROM MINOT VANDENBERG		MAINT DATA & T.O. LIBRARY	In-house	Contract	7/1/98	Phoenix Mgmt. Inc.	3,576	1,996
	Functions: Other Non-N	Manufacturing Oper	rations							
162	Air Korea Force Functions: Maintenance	OSAN	Direct Conversion	RANGE O&M	In-house	Contract	12/8/97	SELRICO	4,643	2,604
	Functions: Maintenance	of Other Equipme	nt							
163	Air Wyoming, Montana, Force Florida, Colorado, California	F E WARREN MALMSTROM PATRICK PETERSON VANDENBERG	Cost Comparison	GENERAL LIBRARY	In-house	Contract	4/1/99	Information International Associates Inc.	1,750	986
	Functions: Recreational	Library Services								
164	Air Kansas Force	MCCONNELL	Direct Conversion	HEATING SYSTEMS	In-house	Contract	4/1/98	Boreal Aviation, Inc	701	396

Functions: Heating Plants and Systems Operation and Maintenance

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165	Air Force Funct	New Mexico ions: Maintenan	HOLLOMAN AF	B Direct Conversion  ounds and Surfaced A	GROUNDS MAINTENANCE Areas	In-house	Contract	3/19/97	The Cutting Edge	644	369
166	Air Force Funct	North Dakota ions: Heating Pl	MINOT ants and Systems Op	Direct Conversion peration and Mainten	HEATING SYSTEMS	In-house	Contract	5/1/98	Boreal	826	474
167	Air Force Funct	Texas ions: Morale, W	RANDOLPH elfare, and Recreation	Direct Conversion on Services	GENERAL LIBRARY	In-house	Contract	10/1/98	Hawkeye Management	333	192
168	Air Force Funct	Texas	DYESS (th Services	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	1/4/99	ВТРС	123	71

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169	Air Force	Florida	TYNDALL	Cost Comparison	BOS & BACKSHOP ACFT MAIN	In-house	Contract	10/1/97	Lockheed Martin, DEL-JEN, Inc., Trend Western Technical Corporation	45,721	26,620
	Funct	ions: Aircraft Mai	ntenance, Installatio	on Operations (Mul	lti-function)						
170	Air Force	Oklahoma	ALTUS	Cost Comparison	AIRCRAFT MAINTENANCE	In-house	In-house	3/20/98	N/A	53,992	31,530
	Funct	ions: Aircraft Mai	ntenance, Specializ	ed Skill Training, (	Other Non-Manufacturing O	perations					
171	Air Force	Arizona	DAVIS MONTHAN	Direct Conversion	CIVIL ENGINEERING	In-house	Contract	10/1/98	Control Engineering, Inc.	158	93
	Funct	ions: Other Install	ation Services								
172	Air Force	North Dakota	GRAND FORKS	Cost Comparison	HEATING SYSTEMS	In-house	Contract	4/1/98	Akima Corporation	836	497

Functions: Heating Plants and Systems Operation and Maintenance

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	n Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
173	Air Force	Wyoming	F E WARREN	Cost Comparison	HEATING SYSTEMS	In-house	Contract	8/15/98	Environmental Resources, Inc.	978	583
	Func	tions: Heating Plan	nts and Systems Op	eration and Mainten	ance						
174	Air Force Func	California	TRAVIS Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/98	Pride Industries	353	211
175	Air Force Func	Nebraska tions: Care of Rem	OFFUTT	Direct Conversion 'ersonnel & Funeral S	GENERAL LIBRARY Services	In-house	Contract	11/15/97	Labaf-Anderson	277	168
176	Air Force Func	Colorado tions: Other Install	PETERSON ation Services	Direct Conversion	CE MATERIAL ACQUISITION	In-house	Contract	7/1/98	Akima Corporation	440	269
177	Air Force Func	Kansas	MCCONNELL Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/98	MGC Restoration Services, Inc	235	144

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	State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor     (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
Air Force	Georgia	MOODY	Direct Conversion	TRANS ACFT MAINT/AGE	In-house	Contract	4/1/97	TriStar Services, Inc.	350	215
Func	tions: Other Non-	-Manufacturing Ope	rations							
Air Force	Mississippi	COLUMBUS	Cost Comparison	BASE OPERATING SUPPORT	In-house	In-house	5/4/98	N/A	14,908	9,311
Func	tions: Installation	Operations (Multi-	function)							
Air Force	Florida	HURLBURT COM FL	Л Cost Comparison	TRANSIENT AIRCRAFT MAINT	In-house	Contract	5/1/98	GRD	552	346
Func	tions: Other Non-	-Manufacturing Ope	rations							
Air Force	Colorado	SCHRIEVER	Direct Conversion	SITE INTEGRATION & SPT	In-house	Contract	3/31/98	The Harris Corporation	6,562	4,149
Func	tions: Other Com	munications and Ele	ectronics Systems							
Air Force	Washington	FAIRCHILD	Direct Conversion	TRANSIENT AIRCRAFT MAINT	In-house	Contract	4/1/98	Phoenix Management	282	179
	Force Funce  Air	Air Georgia Force Functions: Other Non- Air Mississippi Force Functions: Installation  Air Florida Force Functions: Other Non- Air Colorado Force Functions: Other Com	Air Georgia MOODY Force  Functions: Other Non-Manufacturing Ope  Air Mississippi COLUMBUS Force  Functions: Installation Operations (Multi-  Air Florida HURLBURT COM Force FL  Functions: Other Non-Manufacturing Ope  Air Colorado SCHRIEVER Force  Functions: Other Communications and Electric Communications and	Air Georgia MOODY Direct Force Conversion  Functions: Other Non-Manufacturing Operations  Air Mississippi COLUMBUS Cost Force Comparison  Functions: Installation Operations (Multi-function)  Air Florida HURLBURT COM Cost Force FL Comparison  Functions: Other Non-Manufacturing Operations  Air Colorado SCHRIEVER Direct Force Conversion  Functions: Other Communications and Electronics Systems	Air Georgia MOODY Direct Conversion MAINT/AGE  Functions: Other Non-Manufacturing Operations  Air Mississippi COLUMBUS Cost Comparison SUPPORT  Functions: Installation Operations (Multi-function)  Air Florida HURLBURT COM Cost FL Comparison MAINT  Force FL Comparison MAINT  Functions: Other Non-Manufacturing Operations  Air Colorado SCHRIEVER Direct Conversion SPT  Functions: Other Communications and Electronics Systems  Air Washington FAIRCHILD Direct TRANSIENT AIRCRAFT	Air Florida HURLBURT COM Cost Force Functions: Other Non-Manufacturing Operations  Air Force Functions: Other Non-Manufacturing Operations  Air Mississippi COLUMBUS Cost Comparison SUPPORT  Functions: Installation Operations (Multi-function)  Air Florida HURLBURT COM Cost Comparison MAINT  Functions: Other Non-Manufacturing Operations  Air Colorado SCHRIEVER Direct Conversion SPT  Functions: Other Communications and Electronics Systems  Air Washington FAIRCHILD Direct TRANSIENT AIRCRAFT In-house	State or Country  Installation Type of Initiative Activity Title Performance Performance Performance  Air Georgia MOODY Direct Conversion MAINT/AGE  In-house Contract  Contract  Functions: Other Non-Manufacturing Operations  Air Mississippi Force Functions: Installation Operations (Multi-function)  Air Florida HURLBURT COM Cost FCC FL Comparison Functions: Other Non-Manufacturing Operations  Air Colorado SCHRIEVER Direct Conversion Functions: Other Communications and Electronics Systems  Air Washington FAIRCHILD Direct TRANSIENT AIRCRAFT In-house Contract TRANSIENT AIRCRAFT In-house Contract TRANSIENT AIRCRAFT In-house Contract TRANSIENT AIRCRAFT In-house Contract TRANSIENT AIRCRAFT TRANSIENT TRANS	Air Florida HURLBURT COM Cost Functions: Other Non-Manufacturing Operations  Air Florida HURLBURT COM Cost Force Functions: Other Non-Manufacturing Operations  Air Colorado SCHRIEVER Direct Conversion SITE INTEGRATION & In-house Contract SITE INTEGRATION & In-house Cont	Air Georgia MOODY Direct Conversion MAINT/AGE In-house Contract 4/1/97 TriStar Services, Inc.  Air Mississippi COLUMBUS Cost Comparison SUPPORT Functions: Installation Operations (Multi-function)  Air Florida HURLBURT COM Cost FL Comparison MAINT Force Comparison SUPPORT Functions: Other Non-Manufacturing Operations  Air Colorado SCHRIEVER Direct Conversion SPT Functions: Other Communications and Electronics Systems  Air Washington FAIRCHILD Direct TRANSIENT AIRCRAFT In-house Contract 3/31/98 The Harris Corporations  Air Washington FAIRCHILD Direct TRANSIENT AIRCRAFT In-house Contract 4/1/98 Phoenix	State or Country Installation Type of Initiative Activity Title Precompetition Postcompetition Name of Contractor (5000)  Air Georgia MOODY Direct Conversion MAINT/AGE In-house Contract 4/1/97 TriStar Services, Inc.  Functions: Other Non-Manufacturing Operations  Air Mississippi COLUMBUS Cost Comparison SUPPORT  Functions: Installation Operations (Multi-function)  Air Florida HURLBURT COM Cost FL Comparison MAINT  Force Comparison Support In-house Contract 5/1/98 GRD 552  Air Colorado SCHRIEVER Direct Conversion Systems  Air Washington FAIRCHILD Direct TRANSIENT AIRCRAFT In-house Contract 4/1/98 Phoenix 282

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

Enclosure 1: Report on Completed DoD A-76 Competitions

NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
183	Air Force	New Jersey	MCGUIRE	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/99	SANAD Support Tech, Inc	247	158
	Funct	ions: Recreation	al Library Services								
184	Air Force Funct	Colorado ions: Centralizeo	USAF ACADEMY	Conversion	ADMIN SWITCHBOARD	In-house	Contract	3/1/99	BAKER ASSOCIATES	262	168
185	Air Force Funct	New Mexico	HOLLOMAN AFI	Conversion	ADMIN TELEPHONE PBX	K In-house	Contract	4/1/97	NISH	373	239
186	Air Force Funct	Florida ions: Medical Ro	MACDILL	Direct Conversion	MEDICAL TRANSCRIP CTR	In-house	Contract	5/1/98	Dylantic	204	132
187	Air Force Funct	New Mexico ions: Recreation	CANNON al Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	9/1/97	Information Management	321	209

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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	State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
Air Force	Texas	LACKLAND ng Eurotions	Cost Comparison	ANIMAL CARETAKING	In-house	Contract	9/28/99	JXM, Inc.	1,131	739
Func	nons: Other Traini	ng Functions								
Air Force	Alaska	ELMENDORF	Cost Comparison	HOUSING MANAGEMENT	In-house	In-house	4/1/99	N/A	1,901	1,271
Func	tions: Maintenance	and Repair of Fan	nily Housing Buildi	ngs and Structures						
Air Force	Florida	PATRICK	Cost Comparison	COMMUNICATION FUNCTIONS	In-house	In-house	4/1/98	N/A	5,649	3,785
Func	tions: Morale, Wel	fare, and Recreation	n Services, Centrali	zed Administrative Telepho	one Services, Cer	ntralized Adminis	trative Support Se	ervices		
Air Force	Washington	FAIRCHILD	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/98	SANAD Support Tech, Inc	189	127
Func	tions: Recreational	Library Services								
Air Force	Arizona	DAVIS MONTHAN	Cost Comparison	MIL FAM HSG MAINT	In-house	Contract	1/7/96	The Jasec Group	1,536	1,034
	Air Force Funct  Air Force Funct  Air Force Funct  Air Force Funct  Air	Air Texas Force Functions: Other Traini  Air Alaska Force Functions: Maintenance  Air Florida Force Functions: Morale, Wel  Air Washington Force Functions: Recreational	Air Arizona DAVIS  Air Texas LACKLAND Force  Functions: Other Training Functions  Air Alaska ELMENDORF Force  Functions: Maintenance and Repair of Fance  Air Florida PATRICK Force  Functions: Morale, Welfare, and Recreation	Air Texas LACKLAND Cost Force Comparison  Functions: Other Training Functions  Air Alaska ELMENDORF Cost Force Comparison  Functions: Maintenance and Repair of Family Housing Buildi  Air Florida PATRICK Cost Force Comparison  Functions: Morale, Welfare, and Recreation Services, Centrali  Air Washington FAIRCHILD Direct Force Conversion  Functions: Recreational Library Services	Air Florida PATRICK Cost Comparison  Functions: Maintenance and Repair of Family Housing Buildings and Structures  Air Florida PATRICK Cost Comparison FUNCTIONS  Functions: Morale, Welfare, and Recreation Services, Centralized Administrative Telephore  Air Washington FAIRCHILD Direct Conversion  Functions: Recreational Library Services  Air Arizona DAVIS Cost MIL FAM HSG MAINT	Air Florida PATRICK Cost Comparison Functions: Morale, Welfare, and Recreation Services, Centralized Administrative Telephone Services, Centralized Administrative Telephone Services, Centraliced Force Functions: Recreational Library Services  Air Arizona DAVIS Cost MIL FAM HSG MAINT In-house MIL FAM HSG MAINT In-house Force Functions: Recreational Library Services MIL FAM HSG MAINT In-house Force Functions: Recreational Library Services	State or Country  Installation Type of Initiative Activity Title Performance Performance Performance Performance  Air Texas LACKLAND Cost Comparison Functions: Other Training Functions  Air Alaska ELMENDORF Cost Comparison MANAGEMENT Functions: Maintenance and Repair of Family Housing Buildings and Structures  Air Florida PATRICK Cost Comparison Functions: Morale, Welfare, and Recreation Services, Centralized Administrative Telephone Services, Centralized Administrative Telephone Services, Centract Force Functions: Recreational Library Services  Air Arizona DAVIS Cost MIL FAM HSG MAINT In-house Contract Cont	Air Florida PATRICK Cost Comparison Functions: Maintenance and Repair of Family Housing Buildings and Structures  Air Florida PATRICK Cost Comparison Functions: Morale, Welfare, and Recreation Services, Centralized Administrative Telephone Services, Centralized Administrative Telephone Services, Centract Administrative Support Services Force Functions: Recreational Library Services  Air Arizona DAVIS Cost MIL FAM HSG MAINT In-house Contract 1/7/96	Air Force Functions: Maintenance and Repair of Family Housing Buildings and Structures  Air Force Functions: Morale, Welfare, and Recreation Services, Centralized Administrative Telephone Services, Centralized Administrative Support Services  Air Washington FAIRCHILD Direct Conversion Recreational Library Services  Air Arizona DAVIS Cost MIL FAM HSG MAINT In-house Contract 1/7/96 The Jasec Group	State or Country Installation Type of Initiative Activity Title Precompetition Postcompetition Postcompetition Name of Contractor (\$000)  Air Texas LACKLAND Cost Comparison Functions: Other Training Functions  Air Alaska ELMENDORF Cost Comparison MANAGEMENT Force Runctions: Maintenance and Repair of Family Housing Buildings and Structures  Air Florida PATRICK Cost Comparison FUNCTIONS Functions: Morale, Welfare, and Recreation Services, Centralized Administrative Telephone Services, Centralized Administrative Support Services  Air Washington FAIRCHILD Direct Conversion Functions: Recreational Library Services  Air Arizona DAVIS Cost MIL FAM HSG MAINT In-house Contract 1/7/96 The Jasec Group 1,536

Functions: Maintenance and Repair of Family Housing Buildings and Structures

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
193	Air Force	Arkansas	LITTLE ROCK	Cost Comparison	TRANSIENT AIRCRAFT MAINT	In-house	Contract	12/15/99	Midwest Management Technology	529	356
	Func	tions: Aircraft Ma	intenance								
194	Air Force	Montana	MALMSTROM	Cost Comparison	HEATING SYSTEMS	In-house	In-house	10/15/99	N/A	1,178	798
	Func	tions: Heating Plan	nts and Systems Op	eration and Mainter	nance						
195	Air Force	Oklahoma	VANCE	Direct Conversion	DORMITORY MANAGEMENT	In-house	Contract	10/1/98	Northrop Grumman Technical Services, Inc.	49	33
	Func	tions: Housing Ad	lministrative Service	es							
196	Air Force	Mississippi	KEESLER	Direct Conversion	MAIL SERVICES	In-house	Contract	10/7/99	(NISH) Goodwill Industries of South MS,Inc.	29	20
	Func	tions: Centralized	Administrative Sup	port Services							

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
197	Air Force	Ohio	WRIGHT PATTERSON	Cost Comparison	AUDIOVISUAL	In-house	In-house	8/11/95	N/A	3,361	2,315
	Func	tions: Centralized	Visual Information								
198	Air Force	California	VANDENBERG AFB	Cost Comparison	HOUSING MANAGEMENT	In-house	In-house	7/1/98	N/A	1,440	1,005
	Func	tions: Other Non-	Manufacturing Oper	rations							
199	Air Force	California	TRAVIS	Direct Conversion	PROTECTIVE COATING	In-house	Contract	5/1/98	Pride Industries	543	380
	Func	tions: Maintenanc	e and Repair of Buil	ldings and Structure	es Other Than Family Housi	ng					
200	Air Force	Nevada	NELLIS	Cost Comparison	MIL FAM HSG MAINT	In-house	Contract	4/1/97	Arnisleed & Associates	2,163	1,515
	Func	tions: Maintenanc	e and Repair of Fam	nily Housing Buildi	ngs and Structures						
201	Air Force	Florida tions: Furniture R	PATRICK	Cost Comparison	HOUSING MANAGEMENT	In-house	In-house	8/1/98	N/A	577	404

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
202	Air Force	California	TRAVIS	Direct Conversion	FURNISHINGS MANAGEMENT	In-house	Contract	7/1/99	Pacific Coast Community Services, Inc	180	128
	Funct	tions: Supply Oper	rations								
203	Air Force	Guam	ANDERSEN	Cost Comparison	MIL FAM HSG MAINT	In-house	Contract	7/15/96	SELRICO	3,387	2,407
	Func	tions: Other Non-M	Manufacturing Oper	rations							
204	Air Force	North Carolina	SEYMOUR JOHNSON	Direct Conversion	GENERAL LIBRARY	In-house	Contract	7/1/98	McCloud and Associates	338	242
	Funct	tions: Recreational	l Library Services								
205	Air Force	North Dakota	GRAND FORKS	Direct Conversion	MIL FAM HSG MAINT	In-house	Contract	4/1/99	Akima Corporation	691	498
	Func	tions: Maintenance	e and Repair of Fan	nily Housing Buildi	ngs and Structures						
206	Air Force Funct	Montana tions: Furniture Re	MALMSTROM	Cost Comparison	FURNISHINGS MANAGEMENT	In-house	In-house	7/18/99	N/A	400	291

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
207	Air Force	Florida	MACDILL	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/98	Creative Management Technology, Inc	374	273
	Funct	ions: Recreations	al Library Services								
208	Air Force Funct	New Mexico	HOLLOMAN AFE	3 Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/97	Hawkeye Management	375	274
209	Air Force	Alaska	ELMENDORF	Cost Comparison	POWER PRODUCTION	In-house	Contract	1/5/98	SELRICO	4,159	3,086
	Funct	ions: Other Main	ntenance, Repair, Alto	eration, and Minor	Construction of Real Prope	rty					
210	Air Force Funct	California ions: Printing an	BEALE d Reproduction	Direct Conversion	PUBLICATIONS DISTR OFC	In-house	Contract	4/1/97	Contract Terminated	187	144
211	Air Force	Massachusettes	HANSCOM AFB	Cost Comparison	VEHICLE O&M	In-house	In-house	5/1/98	N/A	2,708	2,097

Functions: Motor Vehicle Operation, Motor Vehicle Maintenance, Transportation Management Services, Other Non-Manufacturing Operations

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
212	Air Force	Florida	EGLIN	Cost Comparison	LIBRARY	In-house	Contract	10/1/97	Information International Associates Inc.	310	240
	Func	tions: Morale, Wel	fare, and Recreation	n Services							
213	Air Force Func	Georgia tions: Recreational	MOODY  Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/97	Hawkeye Management, Inc.	310	242
214	Air Force Func	North Dakota tions: Recreational	GRAND FORKS Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/98	Akima Corporation	232	181
215	Air Force Func	North Dakota tions: Furniture Re	GRAND FORKS	Direct Conversion	FURNISHINGS MANAGEMENT	In-house	Contract	4/1/98	Akima Corporation	137	108
216	Air Force	South Dakota	ELLSWORTH	Direct Conversion	HEATING SYSTEMS	In-house	Contract	4/1/97	Environmental Resources	319	254

Functions: Heating Plants and Systems Operation and Maintenance

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
217	Air Force	New Mexico	CANNON	Direct Conversion	ADMIN TELEPHONE PB	X In-house	Contract	5/6/97	ENMRSH	294	236
	Funct	tions: Centralized	Administrative Te	lephone Services							
218	Air Force	Washington	FAIRCHILD	Direct Conversion	FURNISHINGS MANAGEMENT	In-house	Contract	4/1/98	Phoenix Management	100	81
	Funct	tions: Supply Oper	ations								
219	Air Force	Florida	MACDILL	Direct Conversion	TRANSIENT AIRCRAFT MAINT	In-house	Contract	7/1/97	Creative Management Technology, Inc	689	560
	Funct	tions: Other Non-M	Manufacturing Ope	erations							
220	Air Force	Idaho	МТ НОМЕ	Direct Conversion	GROUNDS MAINTENANCE	In-house	Contract	4/1/97	T.R.A.C.E.	465	386
	Funct	tions: Maintenance	e and Repair of Gr	ounds and Surfaced	Areas						
221	Air Force	Oklahoma	TINKER	Cost Comparison	GROUNDS MAINTENANCE	In-house	In-house	10/1/96	N/A	2,245	1,896
	Funct	tions: Maintenance	and Repair of Gr	ounds and Surfaced	Areas						

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
222	Air Force	New Mexico	HOLLOMAN AF	B Direct Conversion	PROTECTIVE COATING	In-house	Contract	5/14/97	Ellenburg Painting	247	210
	Func	tions: Maintenance	e and Repair of Bui	ildings and Structur	es Other Than Family Housi	ng					
223	Air Force	South Carolina	SHAW	Direct Conversion	HOSPITAL MAINTENANCE	In-house	Contract	4/1/97	Small Business Association/DESA, Inc.	353	300
	Func	tions: Maintenance	e and Repair of Bui	ildings and Structur	es Other Than Family Housi	ng					
224	Air Force	Georgia	ROBINS Visual Information	Cost Comparison	AUDIOVISUAL	In-house	In-house	3/20/98	N/A	2,677	2,305
	Func	tions: Centralized	Visual information	L							
225	Air Force	Arizona	DAVIS MONTHAN	Direct Conversion	GENERAL LIBRARY	In-house	Contract	1/2/99	J.P. Industries	273	236
	Func	tions: Recreational	l Library Services								
226	Air Force	Mississippi, Texas	KEESLER LACKLAND Skill Training	Cost Comparison	TECH TNG-ELECT PRIN TNG	In-house	In-house	5/13/99	N/A	7,926	6,973

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	n Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
227	Air Force Func	Nevada	NELLIS h Services	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	1/19/98	General Services Administration	124	109
228	Air Force Func	California tions: Centralized	VANDENBERG AFB Administrative Sup	Comparison	CE MATERIAL ACQUISITION	In-house	In-house	6/1/98	N/A	265	233
229	Air Force Func	Florida tions: Aircraft	PATRICK	Direct Conversion	TRANSIENT AIRCRAFT MAINT	In-house	Contract	4/1/99	Space Gateway Support, Inc.	825	730
230	Air Force Func	Texas tions: Other Non-l	LACKLAND  Manufacturing Oper	Comparison	TRAINER FABRICATION	N In-house	Contract	9/27/99	LB&B Associates, Inc.	806	719
231	Air Force	South Carolina	SHAW	Cost Comparison	MIL FAM HSG MAINT	In-house	In-house	4/1/99	N/A	2,683	2,396

Functions: Maintenance and Repair of Family Housing Buildings and Structures

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
232	Air Force	Colorado	SCHRIEVER	Cost Comparison	UTILITIES PLANT	In-house	In-house	10/1/98	N/A	938	846
	Func	tions: Other Utilitie	es Operation and M	Iaintenance							
233	Air Force Func	North Carolina tions: Recreational	POPE Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/99	Fayetteville State University	297	268
234	Air Force Func	Texas tions: Maintenance	GOODFELLOW e and Repair of Gro	Cost Comparison unds and Surfaced A	GROUNDS MAINTENANCE areas	Contract	Contract	5/1/96	Saturn Landscape	390	352
235	Air Force Func	Alabama tions: Recreational	MAXWELL Library Services	Cost Comparison	GENERAL LIBRARY	In-house	In-house	12/5/97	N/A	408	370
236	Air Force Func	Guam tions: Other Non-N	ANDERSEN Manufacturing Oper	Cost Comparison	GROUNDS MAINTENANCE	In-house	In-house	9/17/95	N/A	1,681	1,537

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
237	Air Force	California	ONIZUKA	Cost Comparison	UTILITIES PLANT	In-house	In-house	10/1/98	N/A	1,628	1,491
	Func	tions: Other Utilities	s Operation and M	Iaintenance							
238	Air Force Func	Colorado tions: Morale, Welfa	PETERSON are, and Recreatio	Cost Comparison n Services, Centraliz	COMMUNICATION FUNCTIONS ed Administrative Teleph	In-house one Services, Cen	In-house atralized Administ	8/1/98 rative Support So	N/A ervices	4,505	4,163
239	Air Force Func	North Dakota tions: Recreational I	MINOT  Library Services	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/97	Minot Vocational	299	283
240	Air Force Func	North Dakota tions: Maintenance	MINOT and Repair of Bui	Direct Conversion Idings and Structures	HOSPITAL MAINTENANCE S Other Than Family Hous	In-house	Contract	4/1/97	PM Services	699	666
241	Air Force Func		HANSCOM AFB	Direct Conversion	DATA AUTOMATION	In-house	In-house	5/28/97	N/A	401	384

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
242	Air Force Funct	Guam ions: Food Service	ANDERSEN	Direct Conversion	FOOD SERVICES	In-house	In-house	9/24/97	N/A	276	265
243	Air Force Funct	Georgia	ROBINS	Cost Comparison uily Housing Buildin	MIL FAM HSG MAINT	In-house	In-house	9/20/98	N/A	672	649
244	Air Force Funct	North Dakota ions: Maintenance	MINOT and Repair of Buil	Conversion	PROTECTIVE COATING		Contract	4/1/97	United Construction And Supply	425	412
245	Air Force Funct	Mississippi ions: Specialized S	KEESLER Skill Training	Direct Conversion	TECH TNG-HR SOLDERING	In-house	In-house	12/11/97	N/A	173	170
246	Air Force Funct	•	SPANGDAHLEM s	Cost Comparison	MESS ATTENDANTS	In-house	In-house	10/7/99	N/A	609	598

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
247	Air Force	Germany	RAMSTEIN	Cost Comparison	MESS ATTENDANTS	In-house	In-house	12/28/99	N/A	1,227	1,205
	Func	tions: Food Services									
248	Air Force Func	California tions: RDT&E Supp	EDWARDS ort	Direct Conversion	LABORATORY SUPPLY SPT	In-house	Contract	5/1/98	United Paradyne Corp.	352	348
249	Air Force Func	Delaware tions: Supply Operat	DOVER	Direct Conversion	FURNISHINGS MANAGEMENT	In-house	Contract	6/1/98	NISH-CHIMES Workshop	125	124
250	Air Force Func		CHARLESTON  nd Repair of Fan	Comparison	MIL FAM HSG MAINT	In-house Operations	In-house	6/25/99	N/A	1,676	1,671
251	Air Force Func	Illinois tions: Maintenance a	SCOTT nd Repair of Gro	Direct Conversion unds and Surfaced	GROUNDS MAINTENANCE Areas	In-house	In-house	10/1/98	N/A	88	88

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NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
252	Air Force	California	LOS ANGELES	Direct Conversion	PACKING & CRATING	In-house	In-house	9/27/99	N/A	182	182
	Func	tions: Transportati	ion Management Se	rvices							
253	Air Force	Colorado	SCHRIEVER	Direct Conversion	ENGINEERING DATA CENTER	In-house	In-house	11/16/98	N/A	528	528
	Func	tions: Other Com	nunications and Ele	ctronics Systems							
254	Air Force	Georgia	DOBBINS	Cost Comparison	BASE OPERATING SUPPORT	In-house	Contract	6/1/99	NAA Services Corporation	7,791	8,043
	Func	tions: Supply Ope	rations, Motor Vehi	cle Maintenance, C	entralized Administrative S	Support Services					
255	Air Force	California	BEALE	Direct Conversion	GENERAL LIBRARY	In-house	Contract	4/1/97	Yolo Employment Services, Inc.	186	200
	Func	tions: Recreationa	l Library Services								
256	Air Force	New Jersey	MCGUIRE	Direct Conversion	HEATING SYSTEMS	In-house	Contract	6/30/99	Akima Corporation	775	844

Functions: Heating Plants and Systems Operation and Maintenance

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

Enclosure 1: Report on Completed DoD A-76 Competitions

NO.	State	e or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
257	Air Districtions:	ct of Columbia Maintenance a	BOLLING nd Repair of Fan	Cost Comparison nily Housing Buildin	MIL FAM HSG MAINT	In-house	Contract	3/1/97	Patriot Maintenance, Inc.	2,650	2,944
258	Air Force Functions:	Turkey Other Commun	INCIRLIK  nications and Ele	Direct Conversion ctronics Systems	COMMUNICATION FUNCTIONS	In-house	Contract	4/1/99	ITT FEDERAL SERVICES INTERNATIONAL CORP	2,753	3,394
259	Air Force Functions:	Georgia Maintenance a	MOODY nd Repair of Bui	Conversion	PROTECTIVE COATING		Contract	4/1/97	Ostrom Painting and Sandblasting, Inc.	168	213
260	Air M Force Functions:	Aississippi Maintenance a	KEESLER nd Repair of Gro	Cost Comparison unds and Surfaced A	GROUNDS MAINTENANCE Areas	In-house	Contract	10/1/96	Metcalfe Grounds Maintenance	996	1,272

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
261	Air Force Functi	Idaho ions: Other Health	MT HOME	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	7/1/97	Standard Technology	32	45
262	Air Force Functi	Arizona ions: Other Health	DAVIS MONTHAN Services	Direct Conversion	HOSPITAL SERVICES	In-house	Contract	10/6/97	General Services Administration	17	28
263	Air Force Functi	Nevada ions: Other Non-M	NELLIS	Direct Conversion erations	RANGE OPERATIONS	In-house	Contract	5/1/97	Lockheed Martin	151	278
264	Air Force Functi	Alabama ions: Refuse Collec	MAXWELL ction and Disposa	Cost Comparison I Services	REFUSE COLLECTION	In-house	Contract	10/1/95	Urrutia, Inc.	188	1,004

Defense Commisary Agency (DeCA)

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

Enclosure 1: Report on Completed DoD A-76 Competitions

NO.	State or Count	try Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
265	DECA North Caroli Functions: Comm	na New River	Direct Conversion	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H Custodial	In-house	Contract	4/1/98	Coastal Enterpirses	277	100
266	DECA Hawaii Functions: Comm	Kaneohe Bay issary Store Operation	Cost Comparison	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H Custodial	In-house	Contract	5/1/98	Servcor, Inc.	606	262
267	DECA Pennsylvani Functions: Comm	ia CE Kelly issary Store Operation	Direct Conversion	Receiving/Storge/Holding; Order Writing; Meat Custodial	In-house	Contract	5/1/99	Associated Services, Inc.	144	65
268	DECA Florida  Functions: Comm	Key West NAS	Direct Conversion	Receiving/Storage/Holding (R/S/H); R/S/H Custodial	In-house	Contract	6/1/99	Associated Services, Inc.	59	27

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

Enclosure 1: Report on Completed DoD A-76 Competitions

NO.	State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
269 D	ECA Missouri Functions: Commissar	Fort Leonard Woo	od Cost Comparison	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H Custodial	In-house	Contract	7/1/98	ACE Services, Inc.	1,149	563
	runctions. Commissai	ry Store Operation								
270 D	ECA Washington	Fort Lewis	Cost Comparison	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H & Store Custodial	In-house	Contract	2/1/97	W Harris GSC, Inc.	2,407	1,312
	Functions: Commissar	ry Store Operation								
271 D	ECA Maryland	Aberdeen PG	Direct Conversion	Receiving/Storage/Holding (R/S/H); R/S/H & Meat Custodial; Order Writing	In-house	Contract	8/1/99	Tri-State Management Services	341	192
	Functions: Commissar	ry Store Operation								
272 D	ECA Pennsylvania	Tobyhanna	Direct Conversion	Receiving/Storage/Holding (R/S/H); R/S/H & Meat Custodial	In-house	Contract	6/1/99	Epps Building Maintenance	106	66
	Functions: Commissar	ry Store Operation								

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Enclosure 1: Report on Completed DoD A-76 Competitions

NO.	State	e or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
273	DECA C	California	Camp Pendleton	Cost Comparison	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/H/S Custodial; Order Writing	In-house	Contract	2/1/98	Servcor, Inc.	966	652
	Functions:	Commissary	Store Operation								
274	DECA N	New York  Commissary	Fort Drum Store Operation	Cost Comparison	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H & Store Custodial	In-house	Contract	7/1/99	Customer Services, Inc.	873	632
275	DECA M	Mississippi Commissary	Meridian NAS Store Operation	Direct Conversion	Receiving/Storage/Holding (R/S/H); Order Writing	In-house	Contract	8/1/99	KQ Services, Inc.	73	54
276	DECA C	onnecticut  Commissary	New London Store Operation	Direct Conversion	Receiving/Storage/Holding (R/S/H); R/S/H Custodial; Order Writing	In-house	Contract	4/1/99	Christi Cleaning Service	282	222

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

NO.		State or Country	Installation	Type of Initiative		Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
277	DECA	California	San Onofre	Cost Comparison	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H Custodial	In-house	In-house	12/1/97	N/A	193	165
	Funct	ions: Commissary	y Store Operation								
278	DECA	Washington	Bremerton PSNS	Direct Conversion	Shelf Stocking; Receiving/Storage/Holding (R/S/H); R/S/H Custodial; Order Writing	In-house	Contract	2/1/99	Peninsula Services	497	433
	Funct	ions: Commissary	y Store Operation								
279	DECA	Maryland	Fort Meade	Direct Conversion	Receiving/Storage/Holding (R/S/H); R/S/H Custodial; Order Writing	In-house	Contract	12/1/98	ACE Services, Inc.	539	489
	Funct	ions: Commissary	y Store Operation		Ü						
280	DECA	Michigan	Selfridge AFB	Direct Conversion	Reciving/Storage/Holding (R/S/H); R/S/H Custodial; Order Writing	In-house	Contract	8/1/99	New Horizon of Oakland County	261	240
	Funct	ions: Commissary	y Store Operation								

Defense Finance and Accounting Service (DFAS)

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

NO.		State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
281	DFAS	Ohio	DFAS Columbus	Cost Comparison	DeCA Vendor Pay	In-house	In-house	3/31/98	N/A	4,735	2,633
	Func	tions: Financial an	nd Payroll Services								
282	DFAS Func	Colorado	DFAS Denver	Cost Comparison	Debt & Claims	In-house	In-house	1/2/97	N/A	8,872	6,599
283	DFAS	Ohio, Colorado, Indiana, Missouri	DFAS Centers at Cleveland, Columbus, Denver, Indianapolis, Kansas City	Comparison	Facilities, Log & Admin	In-house	In-house	10/1/97	N/A	9,497	8,297
	Func	tions: Administrat	ive Support								
Depart	tment of I	Defense Education A	ctivity (DoDEA)								
284 Г	OODEA	Georgia	FT Stewart	Direct Conversion	CUSTODIAL	In-house	Contract	2/1/99	MCIver & Son, Inc.	319	302
	Func	tions: Custodial Se	ervices								

<sup>\*</sup>Note: Both the Original Cost and Current Cost columns reflect annual costs in FY99 dollars.

State or Country	Installation	Type of Initiative	Activity Title	Precompetition Performance	Postcompetition Performance	Postcompetition Start Date	Name of Contractor (if applicable)	Original Cost* (\$000)	Current Cost* (\$000)
Headquarters Services (	WHS)								
S Virginia	Pentagon	Cost Comparison	Custodial	In-house	Contract	10/1/96	TRI-ARC Ind.	3,330	1,068
unctions: Custodial Se	ervices								
S Virginia	Pentagon	Cost Comparison	Exec Motor Pool	In-house	In-house	5/1/98	N/A	1,234	921
S	Headquarters Services (V S Virginia unctions: Custodial Se	Headquarters Services (WHS)  S Virginia Pentagon unctions: Custodial Services	Headquarters Services (WHS)  S Virginia Pentagon Cost Comparison unctions: Custodial Services	Headquarters Services (WHS)  S Virginia Pentagon Cost Custodial Comparison unctions: Custodial Services  S Virginia Pentagon Cost Exec Motor Pool	State or Country Installation Type of Initiative Activity Title Performance  Headquarters Services (WHS)  Virginia Pentagon Cost Custodial In-house Comparison  unctions: Custodial Services  Virginia Pentagon Cost Exec Motor Pool In-house	State or Country Installation Type of Initiative Activity Title Performance Performance  Headquarters Services (WHS)  Virginia Pentagon Cost Custodial In-house Contract Comparison  Custodial Services  Virginia Pentagon Cost Exec Motor Pool In-house In-house	State or Country Installation Type of Initiative Activity Title Performance Performance Start Date  Headquarters Services (WHS)  S Virginia Pentagon Cost Custodial In-house Contract 10/1/96 Comparison  unctions: Custodial Services  S Virginia Pentagon Cost Exec Motor Pool In-house In-house 5/1/98	Headquarters Services (WHS)  S Virginia Pentagon Cost Custodial In-house Contract 10/1/96 TRI-ARC Ind.  Comparison  unctions: Custodial Services  S Virginia Pentagon Cost Exec Motor Pool In-house In-house 5/1/98 N/A	State or Country Installation Type of Initiative Activity Title Performance Performance Start Date (if applicable)  Headquarters Services (WHS)  Virginia Pentagon Cost Custodial In-house Contract 10/1/96 TRI-ARC Ind. 3,330 anctions: Custodial Services  Virginia Pentagon Cost Exec Motor Pool In-house In-house 5/1/98 N/A 1,234